

**Redacted Copy of
Comment Chart re:
OIG Report 07-68**

Component
Technical
Comments

**A Review of Homeland Security Activities Along
A Segment of the Michigan-Canada Border**

~~SECRET//NOFORN~~

* (b)5 are completed

Source	Page	Paragraph	Technical Comment	Resolution
OIA&A			While we agree [redacted] (b)5 [redacted], which are frequently referenced in the draft report, [redacted] (b)5 [redacted], which are frequently referenced in the	[redacted] (b)5 [redacted]
OIA&A			It is not clear whether [redacted] (b)5 [redacted]	[redacted] (b)5 (b)2 (b)7C [redacted]
OIA&A			The S/INF paragraphs [redacted] (b)1 (b)5 [redacted]	[redacted] (b)5 (b)1 [redacted]
OIA&A			(LES) In an effort to [redacted] (b)5 (b)2 (b)7C [redacted]	[redacted] (b)5 (b)1 (b)2 (b)7C [redacted]
OIA&A			The paragraph [redacted] (b)5 [redacted] needs to be revised.	[redacted] (b)5 [redacted]

(b)5
(b)1
(b)2, 7C

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Use (b)5.

(b)5 [redacted] (b)5 [redacted] (b)5 [redacted]

OIA&A	[Redacted]	[Redacted]
OIA&A	[Redacted]	[Redacted]
OIA&A	[Redacted]	[Redacted]
CBP-HQ (4)	[Redacted]	[Redacted]
OIA&A	[Redacted]	[Redacted]
OIA&A	[Redacted]	[Redacted]

b5, b1
b2
3c

I&A has no information [Redacted] b5, b1, b2, 7c

Did you get to plus?

I&A has no information [Redacted] b5, b1, b2c

EDIT TO READ: [Redacted]

b5

I&A has no information [Redacted]

b5, b1, b2, 7c, 7c

I&A needs clarification [Redacted]

b5, b1, b2, 7c

b5
b1
59
3c
29
59

b5
b1
59
3c
29
7c

b1
b5
7c
b2
7c

[No change]
[See change for [Redacted]]

b5

RIP
b5
b2, 7c

<p>ICE</p> <p>[]</p> <p>[] b5</p>	<p>ICE</p> <p>[]</p> <p>[] b5</p> <p>Handwritten: <i>Will like to see 25 cover the 25 members.</i></p>
<p>[]</p> <p>b5</p>	<p>ICE OI agrees that</p> <p>[]</p> <p>b5</p> <p>In contradiction to the draft report,</p> <p>[]</p> <p>b5</p> <p>Over the last several months, []</p> <p>b5</p>
<p>[No change]</p> <p>[] b5 (as we say in the draft)</p> <p>True?</p> <p>Handwritten: <i>Don't know if it's true.</i></p>	<p>NOTE:</p> <p>[] b5</p> <p>[] b5</p>

			Do we agree?
CBP- Detroit	[] [] [] b5	CONSIDER: There have been [] b5	[No change]
	COMMENT: [] ICE's Office of Intelligence concurs with the findings outlined in the DHS OIG	Error addressed	
OI&A	[] [] [] b5	[No change]	
ICE	[] [] [] b5	[]	

Some of us to
this the
of report.

		<p>ICE's OI agrees with the findings outlined in the report. [</p> <p>b5 b2 9E</p>	
OI&A	[] [] NS	Response to [] b5	In management comments section... DHS I&A analyzes [] b5

OI&A	<input type="checkbox"/>	<input type="checkbox"/>		Response to Recommendation	<input type="checkbox"/>	b5	<input type="checkbox"/>		for assessing vulnerability and consequences.
OI&A	<input type="checkbox"/>	<input type="checkbox"/>		Response to Recommendation	<input type="checkbox"/>	b5	<input type="checkbox"/>		In management comments section...
OI&A	<input type="checkbox"/>	<input type="checkbox"/>		Response to Recommendation	<input type="checkbox"/>	b5	<input type="checkbox"/>		In management comments section...
OI&A	<input type="checkbox"/>	<input type="checkbox"/>		Response to Recommendation	<input type="checkbox"/>	b5	<input type="checkbox"/>		In management comments section...
CBP-HQ	<input type="checkbox"/>	<input type="checkbox"/>	Line	EDIT	<input type="checkbox"/>	b2, 7E, b5	<input type="checkbox"/>		"In addition to"
CBP-HQ	<input type="checkbox"/>	<input type="checkbox"/>	Line	Delete They	<input type="checkbox"/>	b5	<input type="checkbox"/>		b5
CBP-HQ	<input type="checkbox"/>	<input type="checkbox"/>	Line	REPLACE: "	<input type="checkbox"/>	b5	<input type="checkbox"/>		b3, b2, 7E
CBP-HQ	<input type="checkbox"/>	<input type="checkbox"/>	Line	REPLACE: "	<input type="checkbox"/>	b5	<input type="checkbox"/>		

RHP
 b5
 b3
 b2
 b7E

OIA		COMMENT: Suggest [] b5 [] b1 b2 b7E b5 [] b5 b1 b2 7E	[] b5 b2 7E
CBP-HQ		REVISE TO REFLECT THE FOLLOWING: b5 b2 7E	[] b5 b2 7E
CBP- Detroit		ADD: [] b5, b2, 7E	[See above]
CBP- Detroit		ADD: [] b5, b2, 7E	[See above]

CBP-HQ	()	()	Delete this paragraph,	b5]]	[Delete b5
CBP-Detroit	()	()	ADD:	b2 98]]	[No change]
CBP-HQ	()	()	ADD:	line]]	" b5
CBP-HQ	()	()	ADD:]]	[Call b5 clarification]
CBP-Detroit	()	()	ADD:]]	[Call b5 clarification]
CBP-HQ	()	()	ADD:]]	[]]]

R 11/5
05
02

		Michigan." } " } ... } [See above]
CBP- Detroit	ADD. b5	[No change]
CBP-HQ	Various b5 b2	Note: replace [] "...differs from [] "...and compare it to [] "to..." []
ICE	The draft report inaccurately b5 b2	

R18
05

	<p>In contrast</p> <p>Additionally, the draft report states (same paragraph) “</p> <p>Further, the key difference between</p> <p>b5-</p> <p>b5-</p>	<p>[Delete 4th sentence of 1st paragraph in section]</p>
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			<p data-bbox="1234 1029 1315 1155">b5</p> <p data-bbox="1023 598 1071 829">The report states "</p> <p data-bbox="909 1029 974 1134">b5</p> <p data-bbox="690 598 738 1018">ICE disagrees with the statement "1</p> <p data-bbox="682 1375 747 1480">2, and</p> <p data-bbox="568 1029 633 1144">b5</p> <p data-bbox="365 598 406 840">The missions of the</p> <p data-bbox="316 1029 381 1134">b5</p>	
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Source	Page	Recommendation	Response to Recommendations	Resolution
CBP	26	4	<p>Response: CBP concurs with this recommendation.</p> <p>(Part 1, 'local targeting') Each of the ports of Detroit, Port Huron, and Sault Ste. Marie has prepared standard operating procedures (SOPs) for their local []</p>	<p>Part 1 - Closed</p> <p>Part 2 - Open</p>

b5
b2
7E

218
b5

		1 b2 7E	<p>[] Copies have been provided to the OIG. These SOPs were conveyed to the CBP Officers in local musters or in email. They are available for use by CBP Officers in hard copy, and on a local share drive.</p> <p>(Part 2, "intelligence collection") CBP is currently piloting an [] through the development and dissemination of integrated CBP information and analysis, integrate reporting and technology capabilities in the field, enhance mission efficacy and efficiency. The pilot is an opportunity to develop an [] that can be deployed throughout CBP. The pilot will produce standard operating procedures, to include recommendations for performance measures.</p> <p>The pilot is set to conclude August 20, 2007. Based on the recommendation of the CBP [] charge with overseeing the pilot and with the approval of the Commissioner, CBP will likely deploy a [] along the Northern border.</p> <p>Due Date: Part 1 complete; Part 2, October 31, 2007</p>	
CBP	27	5 1 b2 7E	<p>Response: CBP concurs with this recommendation.</p> <p>[]</p> <p>Due Date: Complete</p>	Resolved, but Open
CBP	27	6	<p>Response: CBP concurs with this recommendation.</p> <p>(Part 1, "track and measure effectiveness of local targeting") The Field Office will</p>	Part 1 - Resolved, but Open Part 2 - Open

develop a standardized log sheet. The [] will log their activities, to include shipments that are placed on hold, the reasons for the hold, and the results of the inspections. The Field Office will identify critical data elements that will be recorded, [] Targeting efficiency rates will be computed from these elements.

Not all targeted inspections emanate from the [] The Field Office will devise a methodology to identify results of other targeted inspections utilizing Memoranda of Information Received (MOIRs), Search and Seizure (SAS) reports, and Post Seizure Analyses Reports (PSAs). A targeting efficiency rate will also be computed from this data.

A review of analysis of individual exam results will lead to trend analysis. The Field Office will develop a means for grouping similar findings, analyzing the data, and producing a trend analysis. These products will then be used to adjust local targeting in the future. This will contribute to the overall measurement of targeting effectiveness.

(Part 2, "track and measure effectiveness of intelligence collection activities") Due to the comprehensive nature of the pilot, the response provided to Recommendation 4 is also appropriate to Recommendation 6 and is provided below CBP is currently piloting an [] The pilot seeks to improve CBP business processes through the development and dissemination of integrated CBP information and analysis, integrate reporting and technology capabilities in the field, enhance mission efficacy and efficiency. The pilot is an opportunity to develop an [] that can be deployed throughout CBP. The pilot will produce standard operating procedures, to include recommendations for performance measures.

The pilot is set to conclude August 20, 2007. [] Based on the recommendation of the [] charged with overseeing the pilot and with the approval of the Commissioner, CBP will likely deploy a second intelligence unit pilot to continue evaluation of the integrated intelligence construct along the Northern border.

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b2
7E

32	7	<p>Due Date: Part 1, June 1, 2007; Part 2, October 31, 2007</p> <p>Response: CBP concurs with this recommendation.</p> <p>There are a variety of initiatives, to include SBI, that serve to mitigate the threat of recreational boat traffic along the Great Lakes area. Each of CBP's operations components is and will continue to contribute to this effort.</p> <p>SBI Inet vs SBI</p> <p>The Department of Homeland Security (DHS) established the Secure Border Initiative (SBI) in September 2005 to bring clarity of mission, effective coordination of DHS assets, and greater accountability in securing the nation's border. SBI Inet is the component of SBI charged with developing and installing the technology and tactical infrastructure solutions to gain effective control of our nation's borders. While the initial focus of SBI Inet will be on the southwest border, DHS has taken steps through SBI to improve security on the northern border. Enhancements to security along the northern border, [redacted] piloting maritime technology projects, incorporating ground based radar and proof of concept multi-sensor systems, establishing new Air Branches along the northern border, and increasing liaison with our Canadian partners through Project North Star and the Integrated Border Enforcement Teams. SBI Inet is working closely with the DHS Directorate for Science and Technology on Project NorthGuard for the SBI Inet northern border solution, much like BorderNet in Douglas, Arizona, serves as a technology proof of concept for SBI Inet. It is discussed in more detail below.</p> <p>By office, some of these initiatives are:</p> <ol style="list-style-type: none">1. CBP's Office of Field Operations has developed a Small Boat Strategy and an Enforcement Plan for 2007 boating seasons. <p>Each of the major Detroit ports (Detroit, Port Huron, and Sault Ste. Marie) has identified three designated small-boat reporting locations. Boaters have been instructed to call in their arrivals at one of these locations. A CBP Officer will receive the information, and perform certain systems checks. If a physical inspection is needed, the boater will be informed of this, and will be notified to remain at the pier until a CBP Officer arrives and conducts an inspection.</p>	Open
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CBP will also conduct periodic blitzes at the reporting locations in order to intercept boaters who fail to report their arrival. First time violators will receive warning letters.

In addition, CBP will also conduct the following:

1. As discussed above, Operation North Shore, in conjunction with US Coast Guard and Canadian Coast Guard, to track small boats returning from Canada.
2. Public outreach at boat shows, at NEXUS and I-68 briefing to marinas, power squadrons, and yacht clubs, and at the Sault Ontario Boaters Awareness Week.
3. Training for the St. Clair County Sheriff's Marine Patrol on CBP reporting requirements

2. Office of Border Patrol's Detroit Sector will participate in Operation NorthGuard, mentioned above, a pilot project sponsored by the Department of Homeland Security, Science and Technology Directorate. The pilot project will test the operational capability of certain technology to secure U.S./Canadian water border. In addition to CBP, other participating agencies include USCG, [redacted] and local law enforcement organizations. The pilot will be conducted this summer in Lake Erie/Sandusky, Ohio area. The operation will not intrude on legitimate boating activity. It will increase public awareness of Public Boating Reporting System requirements, thereby increasing reporting compliance; establish an enhanced level of Maritime Domain Awareness in the area of responsibility (AOR) for the duration of the operation; determine baseline operating requirements to support future deployment of DHS, State, and local personnel assets while developing measures of effectiveness; and establish a Common Operating Picture (COP) and Situation Awareness of the immediate AOR.

3. As mentioned above, the Office of Air and Marine will establish an Air Branch in [redacted]

- Unmanned Aerial Systems (UAS) pilot program will be established this FY
- Selected due to its centralized on the NB
- Will be able to support UAS operations across the entire northern tier

4. (All) Great Lakes Maritime Conference

b2
13

b2
13

	<p>To further ongoing collaboration on enforcement, operational, and policy issues, CBP and USCG held a Great Lakes Security conference for senior agency executives and managers on April 25-26, 2007 in Cleveland.</p> <p>Due Date: Complete</p>	
<p>IP</p>	<p>Changing []</p> <p>b5</p>	<p>Per 23 March 2007 Meeting with Management [] Field Operations, IP []</p>
<p>IP</p>	<p>Clarification - []</p> <p>b5</p>	<p>[]</p> <p>b5</p>

RIP
b5
b6

Management Comments and OIG Analysis

Copies of the draft report were provided [

{ L b5]

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RIP
b5